

#### Builder Profile 10™

#### **This Report**

After years of research, Gallup identified 10 innate talents that successful business builders share.

This report presents your 10 builder talents in rank order.

Gallup recommends that you focus on your top four talents because they provide the best opportunity for business success.

Use this customized report to learn how you can apply your talents most effectively in a business-building endeavor.

Read your full report for a greater understanding of your builder talent and role.

#### **Your Top Talents**

01 RELATIONSHIP

02 KNOWLEDGE

03 PROFITABILITY

04 SELLING

#### Your Role



### **RAINMAKER**

You are boldly self-confident in your capacity to be successful, and you rarely miss a moneymaking opportunity.



### Builder Profile 10™

Understanding and using your top four builder talents can help you successfully start and grow a business.

To increase the likelihood of your success, read these descriptions and consider how to apply your talents when building a business.

Talent Order	People with high levels of this talent:	Action Items
01 RELATIONSHIP	<ul> <li>have high social awareness</li> <li>build diverse networks</li> <li>attract and maintain partnerships</li> </ul>	<ul> <li>☐ Focus on your most valuable contacts.</li> <li>☐ Revitalize and expand your network as business needs change.</li> <li>☐ Ensure networking activities do not detract from accomplishing other tasks.</li> </ul>
02 KNOWLEDGE	<ul> <li>constantly search for new information about the initiative</li> <li>obsess about the activity</li> <li>value information as an asset</li> </ul>	<ul> <li>Set aside time to learn new information relevant to your activities.</li> <li>Encourage your employees and customers to share their insights.</li> <li>Consider how what you learn affects your business.</li> </ul>
03 PROFITABILITY	<ul> <li>have sharp business instincts</li> <li>set clear goals</li> <li>plan growth strategies</li> </ul>	<ul><li>☐ Measure progress toward goals.</li><li>☐ Put customers above everything else.</li><li>☐ Invest time in growth strategies.</li></ul>
04 SELLING	<ul> <li>are ambassadors and evangelists</li> <li>are persuasive</li> <li>communicate clearly</li> </ul>	☐ Rally internal support for your ideas. ☐ Partner with others who can help communicate with your customers. ☐ Make customers your brand advocates.



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Talent Order	People with high levels of this talent:	Action Items
05 CONFIDENCE	<ul> <li>know themselves well</li> <li>have strong self-belief</li> <li>convince others of their ability to get positive results</li> </ul>	<ul> <li>□ Plan ahead to boost your confidence.</li> <li>□ Prepare for contingencies before taking action.</li> <li>□ Seek feedback from those you trust.</li> </ul>
o6 DISRUPTOR	<ul> <li>think of novel ways to move things forward</li> <li>are brimming with new ideas</li> <li>imagine possible futures</li> </ul>	<ul> <li>□ Build new alliances to fuel creativity.</li> <li>□ Learn what your customers want.</li> <li>□ Imagine the future state of your business.</li> </ul>
07 DELEGATOR	<ul> <li>easily delegate authority</li> <li>are proactive collaborators</li> <li>recognize team strengths</li> </ul>	<ul> <li>☐ Give others autonomy and support.</li> <li>☐ Relinquish control of certain day-to-day tasks.</li> <li>☐ Intentionally focus on growing your initiative.</li> </ul>
o8 INDEPENDENCE	<ul> <li>can single-handedly operate an organization</li> <li>autonomously set goals and take action</li> <li>are able to multitask</li> </ul>	<ul> <li>☐ Anticipate the day-to-day needs of your activities.</li> <li>☐ Find team members with the right skills and talent.</li> <li>☐ Make the most of your network to help manage your time.</li> </ul>
09 RISK	<ul> <li>are comfortable with ambiguity</li> <li>take a rational approach to decision-making</li> <li>embrace challenges enthusiastically</li> </ul>	<ul> <li>☐ Gather as much information as possible when you are facing a challenge.</li> <li>☐ Plan for the worst-case scenario.</li> <li>☐ Choose a course of action with a trusted adviser.</li> </ul>
10 DETERMINATION	<ul> <li>exhibit a tremendous work ethic</li> <li>are tenacious and persistent</li> <li>have the ability to recover from setbacks</li> </ul>	<ul> <li>□ Push forward when encountering obstacles.</li> <li>□ Celebrate your successes and build on them.</li> <li>□ Maintain a positive outlook, especially in trying times.</li> </ul>



### Builder Profile 10™

Gallup has identified three types of alpha builders: Rainmaker, Conductor and Expert. Your talent profile may strongly align with one type of builder — or you might have attributes from all of them. While each type of builder has the capability to build and grow a venture independently, teams made up of individuals who lead with different talents are the most successful.

Role	Description
Rainmaker	You are boldly self-confident in your capacity to be successful, and you rarely miss a moneymaking opportunity. As a master promoter, you excel at sales and marketing. With a clear and aggressive growth strategy, you measure success by the profitability of your venture. You have an optimistic perception of risk: You perceive potential threats positively, and you manage risks analytically. Incredibly persuasive, you know how to energize customers and employees with your vision of the future. And your ability to form authentic relationships with customers and employees helps you further your business goals.
Conductor	You possess great management talent, and — like a conductor who unifies an orchestra to produce beautiful music — you bring order and harmony to the chaos of a young venture. You build an organization by building its people and take pride in finding the right people for key positions. Trusting others to take responsibility, you look for ways to delegate work and authority. You are demanding and tend to challenge the status quo. With little self-doubt, you do not hesitate to decide and act on your own, regardless of what others think. When something needs to be done, you make sure it happens, even if something gets in the way. You are fixated on growth metrics and hold yourself and your team accountable for the goals you set.
Expert	Being the best in your field is crucial for you. You set the bar high for yourself and focus on breakthrough discoveries. Whether you invent something new or build a product or service through several iterations, you focus on finding solutions to the issues your customers face. Highly independent, you constantly push beyond current thinking, never accept the status quo and imagine new possibilities. With your endless persistence and unbridled determination, quitting is not an option. You fully dedicate yourself to improving a product or service. As a quick learner, you constantly search for ways to differentiate your product or organization in the market. You are part artist and part scientist — and comfortable working at

the intersection of both.